



# POLICE

















*The Wichita Police Department's mission is to provide professional and ethical public safety services in partnership with citizens to identify, prevent and solve the problems of crimes, fear of crime, social disorder and neighborhood decay thereby improving the quality of life in our community.*

## DEPARTMENT GOALS AND OBJECTIVES

1. Continue to review and enhance the Comprehensive Traffic Safety Plan to reduce traffic accidents and focus on DUI enforcement. [\(Strategic Priority II\)](#)
  - a. Continue using LIDAR equipment in high accident locations.
  - b. Encourage DUI enforcement.
  - c. Conduct continued analysis of neighborhood based traffic enforcement.
  - d. Coordinate traffic safety concerns with the media.
2. Continue to maintain minimum clearance rates at or above the national average. [\(Strategic Priority II\)](#)
  - a. Analyze monthly index crime trends.
  - b. Develop partnerships with the community and other agencies to address crime trends.
  - c. Coordinate with the local media to disseminate crime prevention and suspect information when appropriate.
3. Continue the implementation of comprehensive recruiting plan which reflects our commitment to developing a diverse workforce that mirrors the community. [\(Strategic Priority IV\)](#)
  - a. Attend multi-cultural and culturally specific events in the community and outside the State of Kansas to promote the Department and to recruit.

## PERFORMANCE MEASURES

	City of Wichita – Internal Benchmark		International City/County Management Association		Federal Bureau of Investigation
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Dept. Objective	Program Measure Description	Benchmark	2004 Actual	2005 Projected	2006 Target	2007 Target
1	Traffic fatalities	 25	11	0	0	0
1	Traffic injury accidents	 7,300	7,294	7,300	7,300	7,300
1	Injury accidents per 1,000 population	 20.00	20.55	20.56	20.56	20.56
1	Moving citations	 85,000	71,236	85,000	85,000	85,000
1	Citations per 1,000 population	 230	200.66	239.44	239.44	239.44
1	DUI arrests	 1,250	1,851	2,500	2,500	2,500
1	DUI arrests per 1,000 population	 3.54	5.21	7.04	7.04	7.04
2	Average response time for emergency calls	 4.6 min	4.7 min	4.5 min	4.5 min	4.5 min
2	Auto Thefts	 1,825	1,811	1,825	1,825	1,825
2	Burglaries	 4,000	4,002	4,000	4,000	4,000
2	Homicides cleared	 58.8%	109.5%	175.0%	100%	100%
2	Rapes cleared	 47.3%	75.1%	66.5%	67.0%	67.0%
2	Aggravated Assaults cleared	 50.5%	73.8%	67.9%	70.0%	70.0%
2	Burglaries cleared	 650	628	650	650	650
2	Total UCR Property crimes per 1,000 population	 51.2	66	66	66	66
2	Total UCR Part 1 crimes per 1,000 population	 57.1	71	71	71	71
3	Number of minority officers per 1,000 population	N/A	0.20	0.21	0.22	0.23



## RECENT ACCOMPLISHMENTS

- The Wichita Police Department was awarded the Webber Seavey Award by the International Association of Chiefs of Police. This prestigious award, which recognizes quality in law enforcement, was awarded to the Wichita Police Department for the third time in the last seven years.
- A new, state of the art MD 500E helicopter was operated for a full year by the Police Department. This aircraft has significantly enhanced aerial patrol functions and serves as a significant force multiplier.
- The 4-ten hour day concept was tested in Patrol West, then expanded city-wide. This concept enhances responsiveness and reduces overtime costs.
- A new Property & Evidence facility was secured with the remodeling of the Rounds and Porter facility.
- A new satellite office was opened in Old Town, the neighborhood substations received security modifications, a briefing room was renovated in City Hall, and security renovations for the entry into City Hall were coordinated.
- Safety and security for several major events was provided, including the International Women's Bowling Conference, the Wichita River Festival, the Kansas Flight Festival and several dignity visits.

## OVERVIEW

The Police Department seeks to maintain a safe environment for all residents and visitors of Wichita. This is achieved through a number of progressive approaches including partnering with the community, crime prevention activities, an aggressive community policing approach, neighborhood involvement, swift response to calls for service, and determined criminal investigation and apprehension activities.

Patrol Officers in the Field Services Division work from four Patrol Bureaus in Wichita—one in each quadrant of the city. In addition to patrol officers, each Field Services Bureau has a cadre of community policing officers and a Special Community Action Team (SCAT), as well as School Resource Officers who work out of the middle and high schools and provide prevention and mentoring activities.

The Investigations Division is located in City Hall and is responsible for the follow-up investigation of crimes. The Division is functionally organized around types of crime in order to facilitate Detective specialization and coordination. There are four Bureaus within the Division: Crimes Against Persons, Property Crimes, Special Investigations and Technical Services.

The Support Services Division, also located in City Hall, performs many ancillary activities and includes the Administrative Services Bureau, Records Bureau, Special Operations and the Wichita/Sedgwick County Law Enforcement Training Academy.

## DIVISION DESCRIPTION

The Department is organized into three Divisions: Field Services, Investigations and Support Services.

**FIELD SERVICES DIVISION:** Basic police response is provided from the Field Services Division. Police substations - one in each quadrant of Wichita - are staffed 24-hours a day providing residents around-the-clock access to police assistance. Each substation serves as an office for more than 100 police officers assigned to the Bureau. In addition, satellite offices have been established throughout the city, typically through partnerships with the private sector and other public agencies. Last year, a new Old Town office was opened. With police presence in the four Neighborhood City Halls, which opened in 2001, citizens have even more access to police services.

Patrol activities are organized at the beat level. Currently, the city is divided into 38 beats with each beat having six officers and a community police officer, called a beat coordinator, that respond to neighborhood needs. During the last decade, a significant expansion of police services was undertaken, initially establishing community policing in only a few selected beats. The impressive results of the trial program led to the implementation of community policing citywide. During the increase in commissioned strength from 1995 through 1998, the City defrayed a significant portion of the cost by utilizing federal grant dollars. However, the federal grants supporting beat officers expired July 2000, increasing the level of General Fund dollars needed to support the Police Department.

Field Services personnel focus on proactive (crime prevention activities) and reactive (responding promptly to calls for service) functions. The effectiveness can be measured in a variety of ways. While response times and crime rate are good indicators, the Department also looks at quality of life issues, partnerships within the community, crime trends and the responsiveness to community concerns to evaluate the effectiveness of Field Services personnel.

**COMMUNITY POLICING - SCAT:** Police services are tailored to meet the specific needs of a particular beat through community policing. Although the community policing philosophy is pervasive throughout the organization, each beat coordinator serves as a direct and easily identifiable link between neighborhood residents and the Police Department. The Beat Team concept is heavily emphasized, whereby the Beat Coordinator conducts regular meetings with the patrol Officers who work on the beat to address neighborhood concerns and crime trends.

Twice, the International Association of Chiefs of Police has recognized the community policing efforts of the Wichita Police



Department. The prestigious Webber Seavey Award was presented to Wichita in 1996 and 2003. Both awards were in recognition of community policing efforts.

Each of the four patrol bureaus has eight officers and two supervisors that form a Special Community Action Team. The teams direct efforts to improving the quality of neighborhoods by emphasizing enforcement at specific areas of suspected criminal activity including drug houses, burglaries, traffic concerns and gang activity.



*Each of the 38 patrol beats has an assigned community police officer. This officer acts in the role of the beat coordinator, interacting directly with the community in an effort to tailor police services to meet each neighborhood's specific needs.*

**TRAFFIC:** Each Patrol Bureau has Traffic Officers dedicated to traffic concerns. The officers focus on DUI enforcement, as well as accident investigation and routine traffic ordinance enforcement. In addition, a centralized unit is included in the Support Services Division staffed with detectives who conduct follow-up investigations on all hit and run accidents and traffic fatalities.

To address enforcement efforts at high-risk locations, the Department implemented the NOTE (Neighborhood Oriented Traffic Enforcement) program. The NOTE program, using computer analysis on accident and fatality information, focuses on enforcement and deterrence activities. Traffic Officers also respond to complaints by conducting traffic enforcement activities in response to citizen suggestions.

To increase the effectiveness of traffic control, civilian traffic investigators were replaced by commissioned officers that, in addition to accident investigation, also enforce traffic ordinances and respond to other calls for service. To decrease traffic accidents and fatalities, additional radar units were purchased for marked patrol cars. The additional radar units will effectively quadruple the number of radar-equipped officers. Additionally, the Department added four unmarked traffic cars in 2003 – one for each Bureau. Because drivers

often mask aggressive driving behavior when they see marked patrol cars, the unmarked units have been particularly effective in addressing aggressive driving issues such as road rage, unsafe lane changes, tailgating, etc.

In 2002, the Department used grant money to purchase four radar trailers. Each Bureau has a trailer, which can be placed on the street to measure the speed of traffic. The large display shows the speed a driver is traveling as he passes the trailer. The trailers have on board computer software that allows the Department to track vehicle speeds, times and dates. This information allows officers to set up enforcement activity times for maximum efficiency and to provide the neighborhood residents with informed feedback on traffic concerns.



*The Wichita Police Department focuses on drunk drivers in an effort to reduce traffic fatalities. Traffic officers perform DUI enforcement from the four police bureaus.*

**SCHOOL RESOURCE OFFICERS:** Field Services personnel also staff the Department's School Resource Officer positions. Twenty-two Officers are assigned to public high schools and middle schools in the Wichita area. Eight of the positions were funded with federal grants through July 2003. In addition to providing classroom curriculum, the officers serve as role models to youth, coordinating extra curricular activities that are often geared toward at-risk youth. The School Resource Officers, coupled with the School Liaison Officers (Support Services Division) who work with elementary school students, increase the focus on prevention of criminal behavior by identifying at-risk youth and working with them to encourage positive behaviors.

Beginning in 2004, the USD 259 School Board began partially participating in the cost of some SROs. This initial contribution in 2004 was \$250,000, or approximately one half the cost of 10 new officers. During this budget period, the current 22 assigned SRO positions are funded, although the anticipated reimbursement from the School Board is budgeted to increase to 100 percent by 2007.



	2005	2006	2007
SRO Costs	1,377,730	1,473,510	1,578,490
School Liaison	255,460	271,920	290,320
<b>TOTAL</b>	<b>\$1,633,190</b>	<b>\$1,745,430</b>	<b>\$1,868,810</b>
<i><b>Funds 26 staff - 22 SROs and 4 School Liaison officers</b></i>			
Cost of 10 new officers	529,000	568,300	613,400
BOE Contribution	\$250,000	\$284,150	\$1,578,490

The Adopted budget also includes the de-centralization of the warrant function. Six Warrant Officers will be converted into eight Police Officers. This will provide one team to each Bureau. In addition, it is anticipated that warrant servicing will be supplemented with beat officers as necessary.

**INVESTIGATIONS DIVISION:** This Division handles the follow-up investigation of criminal offenses. Investigations are conducted by more than 100 commissioned personnel, primarily Detectives who work closely with the District Attorney and the City Prosecutor. The Detectives are organized in functional areas: Homicide, Sex/Domestic Violence Crimes, Gang/Felony Assault, Exploited and Missing Children, Night Detectives, Auto Theft, Financial Crimes, Burglary, Robbery and Larceny. In addition, the Division includes Narcotics, Intelligence and Administrative sections. The Investigations Division is also responsible for Technical Services (Crime Scene Investigation) and the Property and Evidence facility. This Division is also home to the Victim's Assistance program that was implemented in 2002. The two positions in this program are funded by a grant through the Kansas Governor's Federal Grants Program.

The Division focuses on the clearance of criminal offenses, which means that a suspect has been identified and charges have been filed against the suspect. Recent improvements in clearance rates are attributable to the increased number of Detectives that were added through the Public Safety Initiative, the reorganization of the Division and improved technology. In 2003, additional computers were provided to Detectives to enhance their investigative capabilities.

**CRIMES AGAINST PERSONS BUREAU:** The budget funds 48 commissioned positions that investigate violent crimes. This Bureau includes the following sections: Homicide, Gang/Felony Assault, Sex/Domestic Violence, Exploited and Missing Children (which also includes computer crimes), Night Detectives and the Victim's Assistance Unit. Clearance rates in this Bureau have increased dramatically in the past few years and are consistently higher than the national average for cities of the same size. In 2004, the Department experienced a 100 percent clearance rate in homicides. This Bureau is also very involved in the community. Each year members of this Bureau provide countless hours of public education giving presentations on gangs, threat assessment, domestic violence and many other timely issues.

**CRIMES AGAINST PROPERTY BUREAU:** Property crimes are investigated by the 47 Detectives assigned to this Bureau. This Bureau houses the following sections: Auto Theft, Larceny, Burglary, Robbery, Financial Crimes and Pawn Shop. Similar to other cities across the nation, Wichita has seen an increase in the area of Financial Crimes particularly fraud and identity theft. Financial Crimes Detectives regularly present fraud alerts and traveling con-man awareness programs to the community, and make presentations to the Wichita Area Retail Crime Council.

Members of this Bureau have received extensive training in the Department's latest technology – the GeoCrime computer application. This computer application allows personnel to quickly identify and track crime trends. GeoCrime promises to be a very useful tool in addressing property crimes.

**SPECIAL INVESTIGATIONS BUREAU:** This Bureau is tasked primarily with the investigation of narcotics violations. This Bureau is staffed with 26 positions including the Administrative Detectives who file drug cases and the Undercover Section that focuses on drug investigations. This Bureau is also responsible for liquor licenses, the Department's Narcotic Seizure Program, and the Canine Unit. In 2004 and 2005 the Milk Bone Company, through consecutive \$5,000 donations, made it possible for the Department to purchase a new drug dog. This Bureau also provides support to other sections of the Department on projects such as surveillance and other special events that may require extensive research. This Bureau has three Detectives assigned to the Drug Enforcement Agency and one Detective assigned to the Crime Stoppers program.

**TECHNICAL SERVICES:** The Technical Services Bureau has 14 crime scene investigators and supervisors who focus on collecting evidence at crime scenes. Two photographers manage photographs of evidence, and two forensic examiners analyze latent fingerprints to identify suspects. The Department utilizes a terminal networked to the Automated Fingerprint Identification System (AFIS) at the Kansas Bureau of Investigation headquarters in Topeka. AFIS has proven to be invaluable in solving crimes and identifying criminals, resulting in higher clearance rates.

*Technical Services is a component of the Investigations Division that has 14 crime scene investigators and supervisors who focus on collecting evidence at crime scenes.*

The Property and Evidence facility is staffed with seven positions and is responsible for storing and transporting all evidence and found property. Recently, the Property and Evidence facility was relocated to a more modern and much larger facility.

**SUPPORT SERVICES DIVISION:** This Division provides a variety of support services to the Department. The Division is organized into four bureaus: Administrative Services, Records,





Training and Special Operations. The Professional Standards Bureau is also included in this Division, but reports directly to the Chief of Police.

**ADMINISTRATIVE SERVICES:** Administrative Services includes Community Affairs, School Liaison, Fiscal Affairs, Court Liaison, and Information Services. The three Officers and Supervisor assigned to Community Affairs focus on crime prevention and provide free security assessments to Wichita residents and businesses. They also coordinate a number of community and youth programs including Camp Awareness, Christmas Crusade and National Night Out.

The staff of six in the Fiscal Affairs section is responsible for payroll, grants, budgeting, procurement, false alarm administration and all other Departmental financial matters.

The Court Liaison section coordinates officer appearances in court to mitigate officer inconvenience and overtime.

The four School Liaison Officers work with children, teaching the DARE program to area fifth graders, as well as administering other prevention programs. During the summer months their responsibilities include bicycle clinics and patrol duties.

In November 2003, the Department created a new Homeland Security position – Police Lieutenant. This position is responsible for coordinating security efforts of City of Wichita infrastructures. Also included in this section is one Detective who is assigned to the FBI's Joint Terrorism Task Force. In 2004, the renovation of City Hall to enhance security was coordinated through this office. The project will include a staffed, screening point in the City Hall Atrium. Sixteen positions have been included in the Police budget to staff this security checkpoint, as well as patrol other areas of the City Hall campus. A position to maintain electronic alarm equipment has also been included in the Public Works budget.

**RECORDS BUREAU:** This Bureau has 74 civilian positions divided into four sections that include Data Entry, Special

*SPIDER provides informational support, typically via radio, to beat officers checking suspects for warrants.*

Police Information Data Entry and Retrieval (SPIDER), Central Records and Case Review. SPIDER provides

informational support, typically via radio, to officers checking suspects for various warrants and other pertinent information.

Other Records Bureau staff provide support in creating, transcribing and filing police cases. Report transcription has improved with the digital dictation system. The digital dictation system has improved the speed and effectiveness with which police reports are recorded and can, subsequently, be accessed. In addition, the new public safety computer system,

E\*Justice, and the associated imaging capabilities will further enhance the productivity of this function. However, to facilitate the integration of the E\*Justice system into work flows, an additional support position has been included. The position was funded with the elimination of two vacant Parking Ambassador positions in Field Services.

**TRAINING BUREAU:** The Wichita/Sedgwick County Law Enforcement Training Academy coordinates recruit training, in-service training and firearms training for all Department staff. In conjunction with the Sedgwick County Sheriff's Office, the Police Department operates a Training Center in north Wichita. Expenses are generally split; 75 percent City, 25 percent County. The facility also functions as a back-up emergency communications center. Annually, an average of 40 police recruits are trained. Staff also coordinates more than 25,000 hours of in-service training for commissioned personnel.

The Training Bureau provides firearms training at the Joint Law Enforcement Firearms Training Facility. Costs of the facility are shared equally between the Police Department and the Sedgwick County Sheriff's Office. The facility provides both live fire and simulated firearms training.

The budget includes the re-allocation of a Police Sergeant position to Training, to serve as a defensive tactics instructor and coordinator. This will enhance officer safety by providing more standardized training during recruit and in-service training, and will also allow the increased documentation of training provided.

**PROFESSIONAL STANDARDS BUREAU:** This Bureau is staffed by four commissioned and one civilian employee. The Bureau is responsible for conducting fair and impartial investigations into allegations of employee misconduct.

**SPECIAL OPERATIONS BUREAU:** This Bureau is responsible for the Air Section, Accident Follow-up Unit, Warrant Office, Homeland Security and auxiliary units including the eight-member Explosive Ordnance Device Unit that handles ordnance disposal throughout the region; the highly trained Special Weapons and Tactics team of 17 WPD commissioned personnel available for high risk, violent or hostage situations; the 12-member Honor Guard that represents the Department and City at special events; and the 12-member Mounted Unit. In addition, the Bureau coordinates the Chaplain program and the Reserve Unit, in which trained civilians volunteer to augment police services.

The Air Section currently operates a MD 500E turbine helicopter, purchased in 2003. Three commissioned positions and one mechanic are assigned full-time to helicopter duty. The helicopter provides air support during automobile pursuits allowing Patrol Officers to use less aggressive pursuit tactics. Other services include searching for fleeing suspects and missing persons.



The Mounted Unit provides crowd control services, particularly during the annual Wichita River Festival. The Mounted Unit is utilized for patrolling the Old Town entertainment district and shopping centers during the holiday season.

The Warrant Office has been assigned as a standalone work group within Support Services in the past. The Adopted budget would shift the warrant service function to the neighborhood substations. Eight Police Officer positions will be added to accommodate this workload. A small staff will remain in Support Services to handle walk in traffic and commitments from Municipal Court.

## FINANCE AND OPERATIONS

The Police budget funds 664 commissioned positions. Police Department personnel is financed primarily from the General Fund; currently only two commissioned and two non-commissioned positions are grant funded. Some costs are offset by revenues, including reimbursements from the Sedgwick County Sheriff's Office for a small portion of SPIDER costs and reimbursements from the State of Kansas for training center costs.

Police Department operations are financed in part with grant funds, typically for equipment and supplies. As shown in the

table, nearly \$.5 million is expected from grants in 2005. Narcotic Seizure funds are used to finance specific narcotics-related investigation expenditures and other equipment. The Victims of Crime Act (VOCA) grant funds two civilian positions that provide assistance to crime victims, particularly the elderly and violent crime victims. Two Detectives are funded (one each) by the Internet Crimes against Children (ICAC) and the Project Safe Neighborhoods grants.

## FUTURE CHALLENGES

- Continue identifying and responding to the effects of the City's growth and development regarding the delivery of public safety services
- Continue to enhance the Community Policing philosophy
- Completion of City Hall re-design
- Complete space utilization plan for infrastructure
- Continue decentralization of police services
- Creation of a fifth Patrol Bureau to address downtown development
- Engaging citizens in neighborhood safety
- Recruitment
- Equipment replacement: mobile computer terminals and radios
- Modular furniture/storage for City Hall Police Department staff.

Police Department Budget Summary					
	2004 Actual	2005 Adopted	2005 Revised	2006 Adopted	2007 Approved
Personal Services	48,411,904	50,711,830	51,192,940	54,436,410	58,483,780
Contractual Services	5,387,334	5,553,060	5,615,910	5,765,310	5,776,840
Commodities	724,419	728,310	891,510	775,730	775,980
Capital Outlay	15,987	0	101,100	0	0
Other	76,568	0	7,780	0	0
<b>Total Local Expenditures</b>	<b>54,616,211</b>	<b>56,993,200</b>	<b>57,809,240</b>	<b>60,977,450</b>	<b>65,036,600</b>
General Fund	54,328,643	56,848,310	57,261,180	60,751,650	64,800,720
Grant Funds	287,568	144,890	548,060	225,800	235,880
<b>Total Local Expenditures</b>	<b>54,616,211</b>	<b>56,993,200</b>	<b>57,809,240</b>	<b>60,977,450</b>	<b>65,036,600</b>
Total Commissioned Positions (full time)	653	653	656	664	664
Total Civilian Positions (full time)	188	184	181	178	178
Total part-time positions	4	4	4	4	4
<b>Total FTE positions</b>	<b>843</b>	<b>839</b>	<b>*839</b>	<b>**844</b>	<b>844</b>
* The 2005 Budget included one grant funded Detective, a Lieutenant position for Homeland Security and a Detective for DV. Also 4 Clerk II positions, two Customer Service Clerk II positions, one Service Officer and one Safety Coordinator were deleted. One Planning Analyst is also added.					
** The 2006 Budget included 8 Police Officers, deletes 6 Warrant Officers, adds 10 Clerk III positions and deletes 13 Station Clerks, deletes one Police Lieutenant and adds on Police Sergeant, and adds 6 Security Screeners, 9 Security Officers and 1 Building Equipment Supervisor.					

For additional information on the Police Department visit [www.wichita.gov](http://www.wichita.gov)